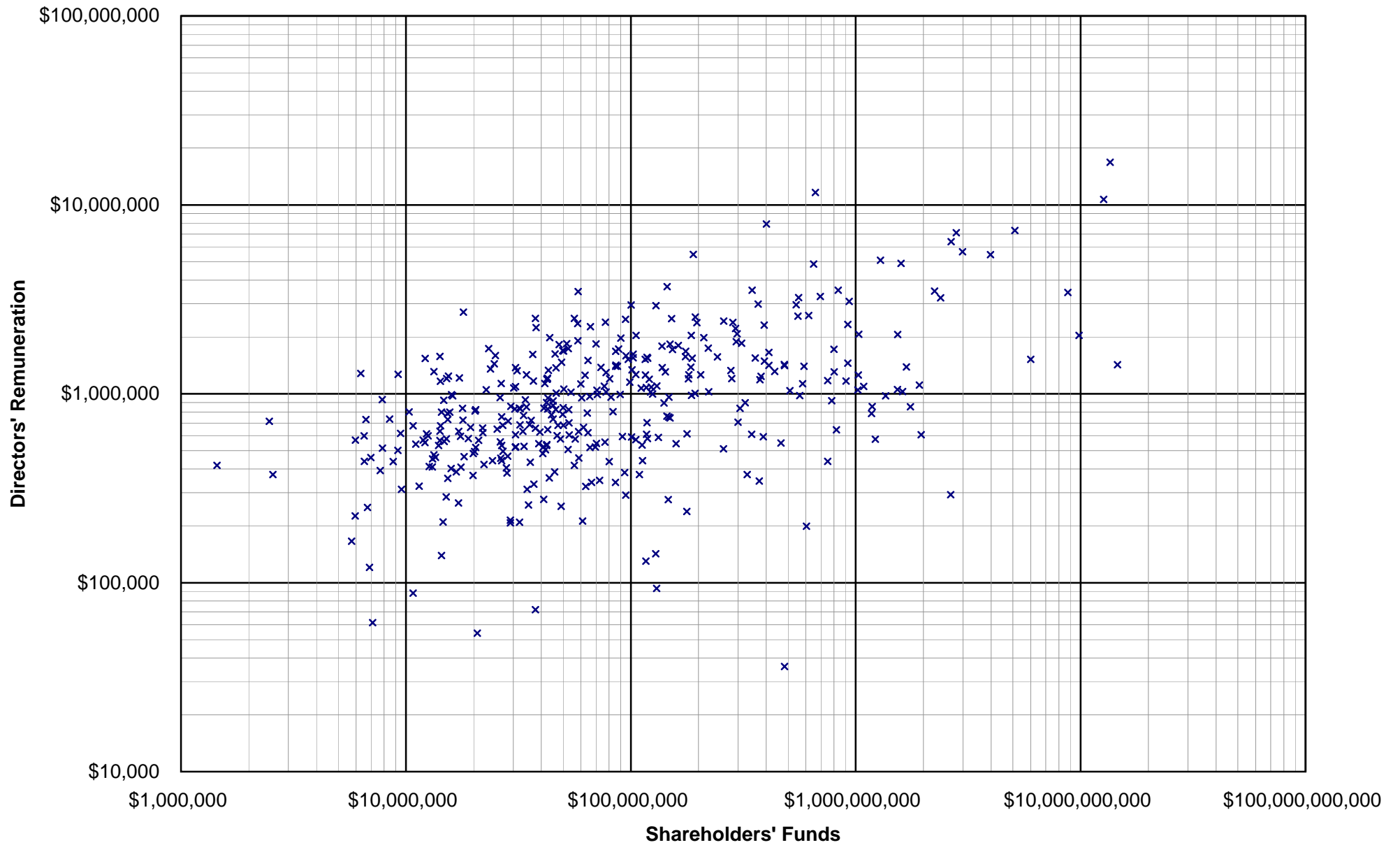
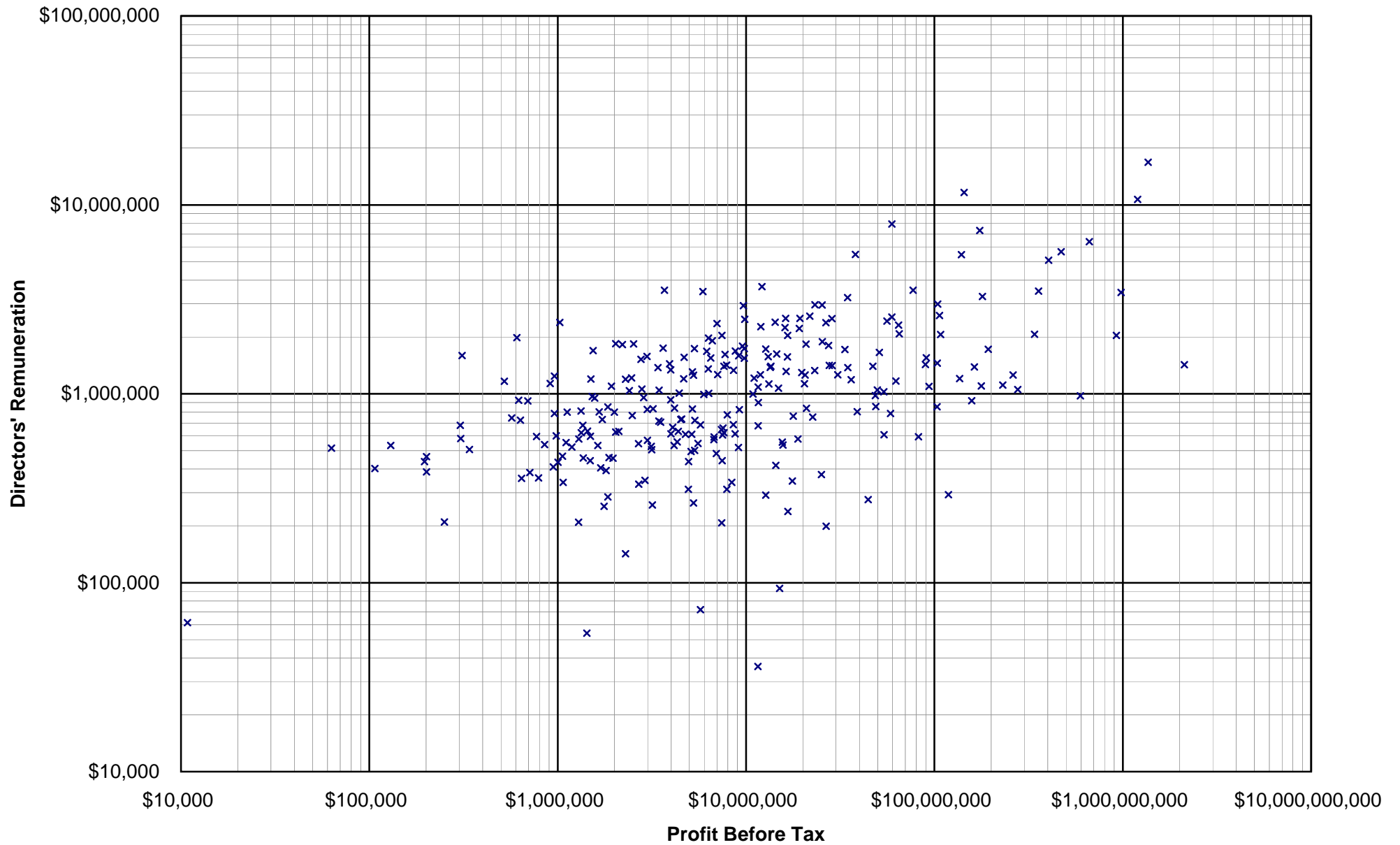


**CHART I - Directors' Remuneration vs Shareholders' Funds**



**CHART II - Directors' Remuneration vs Profit Before Tax**



**TABLE I - By Shareholders' Funds - 2001/2002**

Shareholders' Funds in \$ millions	No. of companies	No. of EDs*	Shareholders' Funds*	Directors' Remuneration*	Average (Dir Rem/No. of EDs)*	Directors' Fees*	Profit Before Tax*	Rem/PBT*	Profitable Companies	
									No.	%
SF<20	85	3	13,093,994	566,099	211,667	70,000	-1,010,539	48.8%	39	45.9%
20<SF<100	169	3	42,771,485	807,032	310,715	95,290	2,032,398	20.3%	119	70.4%
100<SF<200	62	3	131,600,000	1,195,193	389,519	150,000	8,108,155	8.9%	44	71.0%
200<SF<1000	63	2	411,000,000	1,412,000	726,500	191,000	23,172,000	4.1%	48	76.2%
SF>1000	31	2	1,917,300,000	1,520,000	1,146,667	446,000	162,842,000	1.0%	25	80.6%
<b>Overall</b>	<b>410</b>	<b>3</b>	<b>58,094,028</b>	<b>881,000</b>	<b>346,425</b>	<b>109,700</b>	<b>2,434,500</b>	<b>13.0%</b>	<b>275</b>	<b>67.1%</b>

\* - Median value

**TABLE II - By Industry Sector - 2001/2002**

Industry Sector	No. of companies	Shareholders' Funds* (\$)	Directors' Remuneration* (\$)	Average (Dir Rem/No. of EDs)* (\$)	Directors' Fees* (\$)	Profit Before Tax* (\$)	Rem/PBT* (%)	Profitable Companies	
								No.	%
Banking	3	12,653,706,000	10,699,000	2,674,750	637,000	1,197,562,000	0.9%	3	100.0%
Commerce	28	43,310,550	1,133,250	304,337	108,000	3,438,500	16.3%	24	85.7%
Construction	40	29,493,255	766,980	226,956	91,000	-1,631,500	30.9%	17	42.5%
Electronics Component Trading	15	30,725,000	593,797	232,644	80,000	305,592	45.7%	10	66.7%
Electronics Manufacturing	40	59,831,500	914,383	392,750	114,700	-1,224,595	9.4%	19	47.5%
Engineering	21	73,706,000	1,040,621	288,917	144,000	2,469,000	24.6%	16	76.2%
Food & Beverage	20	89,246,500	1,286,000	428,667	207,000	8,319,500	4.9%	14	70.0%
General Manufacturing	67	37,056,000	647,540	323,398	98,000	1,762,000	16.8%	49	73.1%
Hotel	15	372,697,000	544,000	181,333	208,500	11,547,000	1.8%	11	73.3%
Marine & Shipping	12	157,284,637	1,353,500	416,539	141,500	17,248,842	7.4%	11	91.7%
Multi-Industry	6	1,493,252,500	2,199,415	1,436,540	405,000	-12,728,500	1.0%	3	50.0%
Other Financial Services	16	111,404,000	1,054,000	527,000	102,270	6,431,500	4.3%	13	81.3%
Printing	11	45,140,000	917,000	458,776	132,000	6,753,000	8.5%	9	81.8%
Properties	24	784,885,500	1,195,193	687,333	176,480	2,525,500	2.0%	13	54.2%
Retail	26	51,991,000	1,115,359	374,981	100,000	2,838,115	18.9%	19	73.1%
Services	20	29,223,500	614,834	279,677	105,000	1,217,871	18.0%	12	60.0%
Stockbroking	3	543,589,859	2,961,893	1,288,811	60,000	21,786,202	12.8%	3	100.0%
Telecommunication & Information Technology	27	36,928,000	600,528	243,333	115,000	1,365,108	9.4%	15	55.6%
Transport / Storage	16	95,663,649	1,126,000	538,667	216,500	8,014,500	8.5%	14	87.5%
<b>Overall</b>	<b>410</b>	<b>58,094,028</b>	<b>881,000</b>	<b>346,425</b>	<b>109,700</b>	<b>2,434,500</b>	<b>13.0%</b>	<b>275</b>	<b>67.1%</b>

\* - Median value

**TABLE III - 2001/2002 vs 1994/1995**

Shareholders' Funds in \$ millions	No. of companies	2001/2002 (same companies)								
		No. of EDs*	Shareholders' Funds* (\$)	Directors' Remuneration* (\$)	Average (Dir Rem/No. of EDs)* (\$)	Directors' Fees* (\$)	Profit Before Tax* (\$)	Rem/PBT* (%)	Profitable Companies	
									No.	%
SF<20	16	2	10,964,138	546,500	262,133	70,000	-6,194,000	71.3%	5	31.3%
20<SF<100	34	3	45,509,065	808,711	281,715	101,083	1,677,597	16.8%	23	67.6%
100<SF<200	22	2	133,410,894	1,285,163	395,574	158,647	7,542,000	11.8%	15	68.2%
200<SF<1000	34	2	376,985,000	1,549,000	796,500	180,850	20,666,500	4.5%	28	82.4%
SF>1000	18	2	2,650,875,500	2,740,000	1,444,803	511,500	265,817,460	1.0%	17	94.4%
<b>Overall</b>	<b>124</b>	<b>2</b>	<b>137,717,500</b>	<b>1,133,000</b>	<b>437,000</b>	<b>149,500</b>	<b>6,412,500</b>	<b>17.7%</b>	<b>88</b>	<b>71.0%</b>

Shareholders' Funds in \$ millions	No. of companies	1994/1995 (same companies)								
		No. of EDs*	Shareholders' Funds* (\$)	Directors' Remuneration* (\$)	Average (Dir Rem/No. of EDs)* (\$)	Directors' Fees* (\$)	Profit Before Tax* (\$)	Rem/PBT* (%)	Profitable Companies	
									No.	%
SF<20	10	2	16,400,243	344,000	149,127	78,500	2,070,535	13.8%	8	80.0%
20<SF<100	51	2	51,831,409	866,000	272,600	87,000	4,893,311	13.6%	47	92.2%
100<SF<200	17	3	118,619,000	907,000	288,667	85,000	17,340,000	6.1%	16	94.1%
200<SF<1000	32	3	390,154,000	661,500	322,000	190,000	37,373,500	2.4%	31	96.9%
SF>1000	14	2	2,378,520,500	1,413,000	700,000	378,500	380,418,000	0.7%	14	100.0%
<b>Overall</b>	<b>124</b>	<b>3</b>	<b>101,409,368</b>	<b>802,301</b>	<b>295,500</b>	<b>99,500</b>	<b>11,583,500</b>	<b>6.9%</b>	<b>116</b>	<b>93.5%</b>

\* - Median value

**TABLE IV - PBT 2001/2002 > PBT 1994/1995**

Sr. No.	Company	2001 / 2002				1994 / 1995				Remuneration Ratio*
		No. of EDs	Remuneration	PBT	Rem/PBT	No. of EDs	Remuneration	PBT	Rem/PBT	
	<b>Remuneration 01/02 &gt; Remuneration 94/95</b>									
1	Amtek Engineering Ltd	5	\$2,551,000	\$59,405,000	4.29%	5	\$2,089,054	\$21,427,824	9.75%	<b>1.22</b>
2	Asia Pacific Breweries Limited	1	\$918,000	\$157,746,000	0.58%	4	\$660,000	\$122,291,000	0.54%	<b>1.39</b>
3	Centrepont Properties Limited	1	\$1,387,000	\$162,842,000	0.85%	4	\$503,000	\$75,329,000	0.67%	<b>2.76</b>
4	Comfort Group Limited	1	\$1,431,000	\$89,552,000	1.60%	2	\$412,000	\$32,727,000	1.26%	<b>3.47</b>
5	Cosco Investments (Singapore) Limited	3	\$238,198	\$16,692,683	1.43%	1	\$234,220	\$4,240,467	5.52%	<b>1.02</b>
6	CSA Holdings Limited	2	\$1,375,133	\$34,659,000	3.97%	1	\$560,000	\$18,586,000	3.01%	<b>2.46</b>
7	Datapulse Technology Limited	5	\$2,954,821	\$25,350,000	11.66%	5	\$697,109	\$4,679,706	14.90%	<b>4.24</b>
8	DBS Group Holdings Ltd	2	\$16,802,000	\$1,363,372,000	1.23%	4	\$1,569,000	\$687,392,000	0.23%	<b>10.71</b>
9	Eng Wah Organisation Limited	5	\$825,422	\$2,991,230	27.59%	5	\$803,601	\$2,411,592	33.32%	<b>1.03</b>
10	Fraser & Neave Limited	2	\$5,649,000	\$471,187,000	1.20%	3	\$2,743,000	\$290,348,000	0.94%	<b>2.06</b>
11	Guthrie GTS Limited	5	\$1,549,000	\$6,491,000	23.86%	4	\$962,000	\$5,906,000	16.29%	<b>1.61</b>
12	Haw Par Corporation Limited	3	\$1,398,200	\$47,145,000	2.97%	3	\$1,189,000	\$39,450,000	3.01%	<b>1.18</b>
13	Hotel Plaza Limited	2	\$345,000	\$17,619,000	1.96%	5	\$236,000	\$10,013,000	2.36%	<b>1.46</b>
14	International Factors (Singapore) Limited	2	\$438,029	\$4,950,000	8.85%	3	\$339,960	\$4,723,739	7.20%	<b>1.29</b>
15	Isetan (Singapore) Limited	4	\$1,006,000	\$6,334,000	15.88%	3	\$792,000	(\$15,171,000)		<b>1.27</b>
16	Jaya Holdings Limited	3	\$1,803,000	\$27,426,000	6.57%	3	\$940,000	\$5,802,000	16.20%	<b>1.92</b>
17	Keppel Corporation Limited	3	\$6,380,000	\$665,000,000	0.96%	6	\$2,913,000	\$416,926,000	0.70%	<b>2.19</b>
18	Lee Kim Tah Holdings Limited	3	\$614,400	\$8,750,000	7.02%	1	\$530,000	\$8,431,222	6.29%	<b>1.16</b>
19	Low Keng Huat (Singapore) Limited	4	\$1,558,076	\$4,688,000	33.24%	6	\$420,516	\$2,237,288	18.80%	<b>3.71</b>
20	Meiban Group Limited	1	\$774,218	\$7,951,464	9.74%	2	\$238,602	\$2,477,810	9.63%	<b>3.24</b>
21	Metro Holdings Limited	2	\$3,234,000	\$34,575,000	9.35%	2	\$3,045,000	\$13,752,000	22.14%	<b>1.06</b>
22	Overseas Union Enterprise Limited	1	\$975,000	\$595,932,000	0.16%	2	\$884,000	\$41,085,000	2.15%	<b>1.10</b>
23	Overseas Union Trust Limited	1	\$838,000	\$20,918,000	4.01%	4	\$584,050	\$15,013,626	3.89%	<b>1.43</b>
24	Pan-United Corporation Limited	2	\$1,888,000	\$25,387,000	7.44%	3	\$867,000	\$19,033,000	4.56%	<b>2.18</b>
25	PCI Limited	2	\$1,907,000	\$6,616,000	28.82%	2	\$1,463,000	\$5,675,000	25.78%	<b>1.30</b>
26	Provisions Suppliers Corporation Limited	4	\$2,931,764	\$9,669,082	30.32%	4	\$2,447,916	\$4,086,827	59.90%	<b>1.20</b>
27	Rotary Engineering Limited	4	\$2,480,000	\$9,847,000	25.19%	4	\$1,469,000	\$2,623,000	56.00%	<b>1.69</b>
28	Seksun Corporation Limited	7	\$1,379,000	\$13,450,000	10.25%	7	\$945,195	\$5,080,566	18.60%	<b>1.46</b>
29	Shangri-La Asia Limited	5	\$7,326,030	\$174,160,920	4.21%	0	\$311,000	\$32,965,000	0.94%	<b>23.56</b>
30	Sincere Watch Limited	3	\$2,504,000	\$19,342,000	12.95%	4	\$1,090,000	\$2,783,000	39.17%	<b>2.30</b>

Sr. No.	Company	2001 / 2002				1994 / 1995				Remuneration Ratio*
		No. of EDs	Remuneration	PBT	Rem/PBT	No. of EDs	Remuneration	PBT	Rem/PBT	
31	Singapore Telecommunications Ltd	1	\$1,424,400	\$2,122,500,000	0.07%		\$200,000	\$1,761,800,000	0.01%	7.12
32	Stamford Tyres Corporation Limited	2	\$830,000	\$5,186,000	16.00%	2	\$575,000	\$2,012,000	28.58%	1.44
33	Super Coffeemix Manufacturing Ltd	6	\$1,590,000	\$9,125,000	17.42%	6	\$441,419	\$6,001,814	7.35%	3.60
34	TeckWah Industrial Corporation Limited	3	\$2,263,000	\$11,991,000	18.87%	5	\$936,607	\$5,423,597	17.27%	2.42
35	The Straits Trading Company Limited	1	\$1,048,000	\$49,760,000	2.11%	3	\$646,000	\$44,882,000	1.44%	1.62
36	Times Publishing Group	1	\$978,500	\$48,583,000	2.01%	1	\$663,000	\$44,812,000	1.48%	1.48
37	United Engineers Limited	1	\$1,131,000	\$20,415,000	5.54%	1	\$331,000	\$9,620,000	3.44%	3.42
38	Venture Manufacturing (Singapore) Limited	3	\$11,638,000	\$143,700,000	8.10%	2	\$1,647,540	\$21,139,535	7.79%	7.06
39	Wepco Limited	2	\$515,000	\$63,000	817.46%	1	\$52,000	(\$98,000)		9.90
40	Yeo Hiap Seng Limited	2	\$1,237,000	(\$960,000)		2	\$644,000	(\$1,802,000)		1.92
									Median	1.80
									Average	3.17
	<b>Remuneration 01/02 &lt; Remuneration 94/95</b>									
1	Bukit Sembawang Estates Limited	0		\$9,930,000		2	\$415,000	\$573,000	72.43%	
2	C.K. Tang Limited	2	\$959,000	(\$12,283,000)		2	\$1,256,000	(\$17,165,000)		0.76
3	Elec & Eltek International Company Limited	6	\$1,655,000	\$51,000,000	3.25%	7	\$2,924,000	\$40,532,000	7.21%	0.57
4	GB Holdings Limited	1	\$519,577	\$9,117,000	5.70%	3	\$1,016,000	(\$2,909,136)		0.51
5	Hotel Negara Limited	0	\$0	\$528,401	0.00%	1	\$65,500	\$143,653	45.60%	0.00
6	Informatics Holdings Limited	3	\$1,294,408	\$19,776,096	6.55%	5	\$1,404,387	\$7,621,341	18.43%	0.92
7	Inter-Roller Engineering Limited	2	\$467,176	\$1,059,097	44.11%	4	\$555,015	(\$2,127,762)		0.84
8	Oversea-Chinese Banking Corporation Limited	3	\$3,440,000	\$979,024,000	0.35%	6	\$8,589,000	\$752,713,000	1.14%	0.40
9	QAF Limited	3	\$1,261,000	\$30,701,000	4.11%	2	\$1,394,000	\$23,019,000	6.06%	0.90
10	Singapore Land Limited	1	\$292,000	\$118,817,000	0.25%	1	\$390,000	\$108,775,000	0.36%	0.75
11	Tri-M Technologies (S) Limited	3	\$578,000	(\$735,000)		3	\$960,000	(\$10,337,000)		0.60
12	United Overseas Bank Limited	4	\$10,699,000	\$1,197,562,000	0.89%	6	\$10,743,000	\$828,572,000	1.30%	1.00
13	United Overseas Insurance Limited	3	\$291,000	\$12,722,000	2.29%	2	\$874,000	\$11,659,000	7.50%	0.33
14	United Overseas Land Limited	1	\$854,000	\$103,191,000	0.83%	5	\$1,054,000	\$57,685,000	1.83%	0.81
15	Vikay Industrial Limited	2	\$0	\$80,091,000	0.00%	2	\$807,000	\$482,000	167.43%	0.00

\* - 2001/2002 Remuneration over 1994/1995 Remuneration

**TABLE V - PBT 2001/2002 < PBT 1994/1995**

Sr. No.	Company	2001 / 2002				1994 / 1995				Remuneration Ratio*
		No. of EDs	Remuneration	PBT	Rem/PBT	No. of EDs	Remuneration	PBT	Rem/PBT	
	<b>Remuneration 01/02 &gt; Remuneration 94/95</b>									
1	ABR Holdings Limited	2	\$524,000	(\$6,083,000)		1	\$444,775	\$2,486,761	17.89%	1.18
2	Boustead Singapore Limited	3	\$867,000	(\$869,000)		2	\$270,000	\$4,031,000	6.70%	3.21
3	Broadway Industrial Group Limited	2	\$1,241,000	\$960,000	129.27%	3	\$757,836	\$4,893,311	15.49%	1.64
4	City Developments Limited	2	\$5,449,000	\$139,000,000	3.92%	2	\$4,355,000	\$343,910,000	1.27%	1.25
5	Clipsal Industries (Holdings) Limited	4	\$1,570,000	\$16,582,000	9.47%	7	\$1,536,000	\$24,643,000	6.23%	1.02
6	Courts (Singapore) Limited	4	\$1,571,000	\$13,091,000	12.00%	4	\$985,000	\$15,453,000	6.37%	1.59
7	Cycle & Carriage Limited	2	\$1,721,000	\$193,000,000	0.89%	2	\$1,200,000	\$200,800,000	0.60%	1.43
8	Falmac Limited	1	\$475,000	(\$5,549,000)		1	\$369,000	\$1,090,000	33.85%	1.29
9	Goldtron Limited	3	\$1,267,000	(\$38,281,000)		2	\$521,000	\$36,589,000	1.42%	2.43
10	Goodwood Park Hotel Limited	5	\$856,000	\$48,877,000	1.75%	1	\$539,251	\$49,149,700	1.10%	1.59
11	GP Batteries International Limited	6	\$2,216,000	\$19,182,000	11.55%	8	\$169,000	\$19,459,000	0.87%	13.11
12	Heshe Holdings Limited	2	\$1,133,000	(\$15,828,000)		3	\$866,000	(\$10,898,000)		1.31
13	Hong Fok Corporation Limited	5	\$4,858,294	(\$4,397,117)		2	\$4,509,626	\$322,022	1400.41%	1.08
14	Hotel Royal Limited	1	\$142,333	\$2,292,342	6.21%	1	\$118,109	\$5,058,140	2.34%	1.21
15	Inchcape Motors Limited	4	\$2,074,000	\$65,094,000	3.19%	3	\$1,839,000	\$101,575,000	1.81%	1.13
16	Inno-Pacific Holdings Limited	3	\$1,311,000	(\$11,709,000)		2	\$502,000	\$1,667,000	30.11%	2.61
17	Khong Guan Flour Milling Limited	1	\$209,295	\$1,292,048	16.20%	2	\$186,539	\$1,376,364	13.55%	1.12
18	Koh Brothers Group Limited	5	\$1,678,500	(\$1,998,000)		5	\$1,363,000	\$15,528,000	8.78%	1.23
19	L.C. Development Limited	2	\$1,544,780	(\$2,747,000)		3	\$397,173	\$2,381,416	16.68%	3.89
20	Liang Huat Aluminium Limited	3	\$953,000	(\$15,447,000)		6	\$915,525	\$8,864,769	10.33%	1.04
21	LKN-Primefield Limited	3	\$1,283,000	(\$28,518,000)			\$801,000	\$43,633,000	1.84%	1.60
22	NatSteel Limited	1	\$2,331,000	(\$118,082,000)		1	\$717,000	\$60,278,000	1.19%	3.25
23	Neptune Orient Lines Limited	2	\$4,898,023	(\$61,657,950)		2	\$1,257,000	\$70,901,000	1.77%	3.90
24	Nippecraft Limited	3	\$917,000	\$694,000	132.13%	2	\$591,000	\$4,113,000	14.37%	1.55
25	Oakwell Engineering Limited	2	\$460,000	\$1,871,000	24.59%	2	\$319,000	\$3,422,000	9.32%	1.44
26	Pokka Corporation (Singapore) Limited	5	\$623,000	\$1,333,000	46.74%	2	\$373,000	\$3,305,000	11.29%	1.67
27	Robinson & Company Limited	1	\$1,187,000	\$36,110,000	3.29%	1	\$1,054,000	\$38,398,000	2.74%	1.13
28	SBS Transit Ltd	2	\$1,025,000	\$53,926,000	1.90%	4	\$432,000	\$97,016,000	0.45%	2.37
29	Singapore Airlines Limited	1	\$2,040,000	\$925,600,000	0.22%	1	\$700,000	\$958,100,000	0.07%	2.91
30	Singapore Petroleum Company Limited	1	\$1,039,000	\$2,400,000	43.29%	3	\$654,000	\$44,603,000	1.47%	1.59
31	Singapore Press Holdings Limited	2	\$3,500,000	\$357,474,000	0.98%	1	\$1,961,000	\$425,945,000	0.46%	1.78
32	Singapore Reinsurance Corporation Limited	2	\$1,785,000	\$9,579,000	18.63%	5	\$224,000	\$12,365,000	1.81%	7.97
33	Singapura Finance Ltd	2	\$610,000	\$5,145,000	11.86%	2	\$425,460	\$6,070,214	7.01%	1.43
34	Singatronics Limited	2	\$580,280	(\$7,284,000)		2	\$515,040	\$10,074,972	5.11%	1.13
35	SPP Limited	3	\$369,800	(\$6,839,000)		2	\$322,000	\$5,987,000	5.38%	1.15
36	SsangYong Cement (Singapore) Limited	2	\$1,746,000	\$3,626,000	48.15%	2	\$1,000,945	\$36,788,747	2.72%	1.74
37	SuperBowl Holdings Limited	4	\$1,097,717	\$1,926,822	56.97%	3	\$1,047,482	\$2,001,551	52.33%	1.05
38	Teledata (Singapore) Limited	2	\$715,000	(\$16,635,000)			\$36,000	\$3,661,000	0.98%	19.86



Sr. No.	Company	2001 / 2002				1994 / 1995				Remuneration Ratio*
		No. of EDs	Remuneration	PBT	Rem/PBT	No. of EDs	Remuneration	PBT	Rem/PBT	
39	Tuan Sing Holdings Limited	5	\$1,851,800	(\$79,457,000)		3	\$824,000	\$16,702,000	4.93%	2.25
40	WBL Corporation Limited	3	\$1,410,000	\$28,656,000	4.92%	1	\$518,000	\$56,855,000	0.91%	2.72
									<b>Median</b>	<b>1.59</b>
									<b>Average</b>	<b>2.67</b>
	<b>Remuneration 01/02 &lt; Remuneration 94/95</b>									
1	Auric Pacific Group Limited	4		(\$16,741,000)		4	\$241,000	\$4,066,000	5.93%	
2	Aztech Systems Limited	2	\$792,000	(\$18,696,000)		3	\$1,004,000	\$17,340,000	5.79%	0.79
3	Berger International Limited	0		(\$7,012,000)		3	\$1,214,000	\$6,335,000	19.16%	
4	Bonvests Holdings Limited	2	\$611,040	\$4,765,000	12.82%	4	\$729,990	\$21,000,220	3.48%	0.84
5	CAM International Holdings Ltd	2	\$309,000	(\$2,683,000)		3	\$424,840	\$8,251,206	5.15%	0.73
6	Cerebos Pacific Limited	2	\$2,310,000	\$64,520,000	3.58%	5	\$2,442,000	\$122,624,000	1.99%	0.95
7	Chemical Industries (Far East) Limited	3	\$1,195,193	(\$11,137,238)		5	\$2,130,203	\$11,855,341	17.97%	0.56
8	Flextech Holdings Limited	3	\$680,000	(\$32,142,000)		2	\$1,006,461	\$3,886,266	25.90%	0.68
9	G K Goh Holdings Limited	5	\$3,537,000	\$3,687,000	95.93%	3	\$5,714,000	\$38,158,000	14.97%	0.62
10	General Magnetics Limited	2	\$386,220	(\$4,942,273)		2	\$530,584	\$238,919	222.08%	0.73
11	GRP Limited	3	\$800,297	\$1,122,996	71.26%	4	\$947,857	\$3,525,967	26.88%	0.84
12	Hind Hotels International Limited	0		(\$1,230,000)		3	\$343,000	\$6,937,000	4.94%	
13	Hotel Malaysia Limited	3	\$36,000	\$11,547,000	0.31%	2	\$245,946	\$14,007,303	1.76%	0.15
14	Intraco Limited	0		(\$52,987,000)		5	\$560,000	\$22,118,000	2.53%	
15	Ipco International Limited	2	\$512,000	(\$894,000)		2	\$910,000	\$16,667,000	5.46%	0.56
16	ITE Electric Company Limited	2	\$412,374	(\$225,187,000)		4	\$480,698	\$1,663,260	28.90%	0.86
17	Jurong Cement Limited	2	\$373,776	(\$5,420,000)		1	\$966,000	\$18,435,590	5.24%	0.39
18	Jurong Engineering Limited	1	\$130,000	(\$20,492,040)		1	\$180,400	\$15,866,239	1.14%	0.72
19	Kim Eng Ong Asia Holdings Ltd	2	\$2,577,622	\$21,786,202	11.83%	2	\$10,215,519	\$53,991,420	18.92%	0.25
20	Lum Chang Holdings Limited	3	\$2,389,500	\$1,025,000	233.12%	3	\$6,804,000	\$22,556,000	30.16%	0.35
21	Pentex-Schweizer Circuits Limited	1	\$545,498	\$5,556,766	9.82%	1	\$975,927	\$14,008,917	6.97%	0.56
22	Pertama Holdings Limited	3	\$1,044,000	\$3,455,000	30.22%	3	\$1,112,000	\$4,161,000	26.72%	0.94
23	Powermatic Data Systems Limited	2	\$276,000	(\$4,082,000)		2	\$408,000	\$2,910,000	14.02%	0.68
24	Sunlight Group Holdings Limited	4	\$649,392	(\$1,324,507)		2	\$1,316,000	\$11,508,000	11.44%	0.49
25	The Hour Glass Limited	2	\$1,541,000	\$9,782,000	15.75%	2	\$2,158,000	\$16,644,000	12.97%	0.71
26	Tong Meng Industries Limited	3	\$54,000	\$1,428,372	3.78%		\$113,146	\$1,526,815	7.41%	0.48
27	Transmarco Limited	3	\$544,000	\$2,685,000	20.26%	2	\$907,000	\$6,708,000	13.52%	0.60
28	United Industrial Corporation Limited	1	\$607,000	\$54,000,000	1.12%	1	\$855,000	\$119,772,000	0.71%	0.71
29	Van der Horst Limited	0		(\$37,324,000)		2	\$3,265,000	\$36,202,000	9.02%	

\* - 2001/2002 Remuneration over 1994/1995 Remuneration

**TABLE VI - Government Linked Companies**

Shareholders' Funds in \$ millions	No. of companies	2001/2002								
		No. of EDs*	Shareholders' Funds* (\$)	Directors' Remuneration* (\$)	Average (Dir Rem/No. of EDs)* (\$)	Directors' Fees* (\$)	Profit Before Tax* (\$)	Rem/PBT* (%)	Profitable Companies	
									No.	%
SF<20	1	-	-	-	-	-	-	-	-	-
20<SF<100	4	2	72,357,500	625,000	312,500	162,839	6,288,500	8.5%	4	100.0%
100<SF<200	5	1	140,434,000	824,105	824,105	205,264	6,753,000	8.5%	3	60.0%
200<SF<1000	14	1	591,344,000	1,368,543	1,249,868	298,500	79,683,000	1.9%	11	78.6%
SF>1000	13	1	2,241,538,000	2,067,830	2,040,000	560,000	340,277,000	1.0%	9	69.2%
<b>Overall</b>	<b>37</b>	<b>1</b>	<b>682,663,000</b>	<b>1,365,243</b>	<b>1,249,868</b>	<b>311,000</b>	<b>48,583,000</b>	<b>3.0%</b>	<b>27</b>	<b>73.0%</b>

Shareholders' Funds in \$ millions	No. of companies	1994/1995								
		No. of EDs*	Shareholders' Funds* (\$)	Directors' Remuneration* (\$)	Average (Dir Rem/No. of EDs)* (\$)	Directors' Fees* (\$)	Profit Before Tax* (\$)	Rem/PBT* (%)	Profitable Companies	
									No.	%
SF<20	1	-	-	-	-	-	-	-	1	100.0%
20<SF<100	2	-	-	-	-	-	-	-	2	100.0%
100<SF<200	5	1	159,898,000	216,000	234,500	66,000	19,297,000	1.1%	5	100.0%
200<SF<1000	13	1	469,222,000	541,000	412,362	155,000	44,812,000	1.0%	13	100.0%
SF>1000	8	2	2,640,969,500	983,500	628,500	356,500	421,435,500	0.4%	8	100.0%
<b>Overall</b>	<b>29</b>	<b>1</b>	<b>469,222,000</b>	<b>504,000</b>	<b>392,250</b>	<b>127,000</b>	<b>44,812,000</b>	<b>1.0%</b>	<b>29</b>	<b>100.0%</b>

\* - Median value

**TABLE VII - By Sector and Shareholders' Funds**

Company	No. of EDs	Shareholders' Funds	Remuneration	Fees	Profit Before Tax	Rem/PBT
<b>BANK</b>						
Oversea-Chinese Banking Corporation Limited	3	\$8,762,861,000	\$3,440,000	\$637,000	\$979,024,000	0.35%
United Overseas Bank Limited	4	\$12,653,706,000	\$10,699,000	\$887,000	\$1,197,562,000	0.89%
DBS Group Holdings Ltd	2	\$13,529,147,000	\$16,802,000	\$596,000	\$1,363,372,000	1.23%
<b>Median (SF &gt; 1000m)</b>	<b>3</b>	<b>\$12,653,706,000</b>	<b>\$10,699,000</b>	<b>\$637,000</b>	<b>\$1,197,562,000</b>	<b>0.89%</b>
<b>COMMERCE</b>						
KS Tech Ltd	4	\$19,405,000	\$664,914	\$50,000	\$4,076,000	16.31%
TSM Resources Ltd	3	\$17,916,000	\$725,000	\$84,000	\$634,000	114.35%
Sim Siang Choon Limited	5	\$15,329,000	\$786,000	\$56,000	\$961,000	81.79%
NH Ceramics Ltd	4	\$14,719,425	\$924,810	\$70,055	\$620,654	149.01%
Green World Holdings Limited	3	\$14,219,000	\$1,165,000	\$44,000	\$521,000	223.61%
<b>Median (SF &lt; 20m)</b>	<b>4</b>	<b>\$15,329,000</b>	<b>\$786,000</b>	<b>\$56,000</b>	<b>\$634,000</b>	<b>114.35%</b>
Jacks International Limited	0	\$26,776,000		\$79,000	\$9,936,000	-
Aussino Group Ltd	4	\$29,148,223	\$207,280	\$535,900	\$7,415,629	2.80%
Khong Guan Flour Milling Limited	1	\$32,016,666	\$209,295		\$1,292,048	16.20%
Second Chance Properties Ltd	3	\$26,678,206	\$442,580	\$36,000	\$1,487,093	29.76%
Stamford Tyres Corporation Limited	2	\$42,726,000	\$830,000	\$118,000	\$5,186,000	16.00%
Kian Ho Bearings Limited	4	\$34,348,000	\$852,000	\$90,000	\$1,845,000	46.18%
Ban Joo & Company Limited	4	\$50,398,000	\$1,059,000		\$2,801,000	37.81%
Tye Soon Limited	8	\$42,515,000	\$1,198,000	\$102,000	\$1,501,000	79.81%
Lee Metal Group Ltd	4	\$34,362,839	\$1,260,697	\$80,000	(\$4,708,020)	-
Sin Soon Huat Limited	7	\$42,979,000	\$1,331,000	\$37,000	\$8,573,000	15.53%
Hup Seng Huat Limited	3	\$85,936,000	\$1,417,000	\$72,000	\$7,875,000	17.99%
Federal Int (2000) Ltd	5	\$43,642,099	\$1,984,304	\$120,000	\$606,846	326.99%
<b>Median (20m &lt; SF &lt; 100m)</b>	<b>4</b>	<b>\$38,438,920</b>	<b>\$1,059,000</b>	<b>\$85,000</b>	<b>\$2,323,000</b>	<b>23.88%</b>
Intraco Limited	0	\$128,363,000		\$681,000	(\$52,987,000)	-
China Aviation Oil (S) Corporation Ltd	1	\$146,698,323	\$275,439		\$44,478,472	0.62%
Lion Teck Chiang Limited	2	\$132,650,000	\$587,000	\$114,000	(\$3,025,000)	-
Thakral Corporation Ltd	3	\$130,550,000	\$1,101,500	\$252,500	\$177,171,000	0.62%
Wearnes International (1994) Limited	3	\$181,267,000	\$1,262,000	\$114,000	\$11,907,000	10.60%
ACMA Limited	4	\$184,828,000	\$1,385,000		(\$40,097,000)	-
Roly International Holdings Limited	3	\$145,152,390	\$3,693,990	\$575,250	\$12,152,820	30.40%
<b>Median (100m &lt; SF &lt; 200m)</b>	<b>3</b>	<b>\$145,152,390</b>	<b>\$1,181,750</b>	<b>\$252,500</b>	<b>\$11,907,000</b>	<b>5.61%</b>
Haw Par Corporation Limited	3	\$589,236,000	\$1,398,200	\$144,800	\$47,145,000	2.97%
WBL Corporation Limited	3	\$482,397,000	\$1,410,000	\$315,000	\$28,656,000	4.92%
Cycle & Carriage Limited	2	\$800,600,000	\$1,721,000	\$379,000	\$193,000,000	0.89%
Inchcape Motors Limited	4	\$296,598,000	\$2,074,000	\$162,000	\$65,094,000	3.19%
<b>Median (200m &lt; SF &lt; 1000m)</b>	<b>3</b>	<b>\$535,816,500</b>	<b>\$1,565,500</b>	<b>\$238,500</b>	<b>\$56,119,500</b>	<b>3.08%</b>
<b>CONSTRUCTION</b>						
Van der Horst Limited	0	(\$108,516,000)		\$125,000	(\$37,324,000)	-
BBR Holdings (S) Ltd	1	(\$25,935,000)	\$96,000	\$100,000	(\$51,224,000)	-
Transit-Mixed Concrete Ltd	3	\$14,382,997	\$139,200	\$75,000	(\$1,010,539)	-
SPP Limited	3	\$19,887,000	\$369,800	\$83,200	(\$6,839,000)	-
Top Global Limited	3	\$7,691,000	\$392,000	\$40,000	\$1,807,000	21.69%

Company	No. of EDs	Shareholders' Funds	Remuneration	Fees	Profit Before Tax	Rem/PBT
Presscrete Holdings Ltd	2	(\$7,104,000)	\$404,000	\$53,000	(\$26,775,000)	-
PSL Holdings Limited	3	\$13,143,000	\$452,000	\$80,000	(\$1,925,000)	-
IRE Corporation Limited	2	\$14,176,964	\$566,099	\$119,500	(\$7,791,460)	-
Shining Corporation Ltd	3	\$12,562,265	\$598,378	\$108,000	(\$403,151)	-
Tee International Limited	4	\$6,520,154	\$598,522	\$65,000	\$980,801	61.02%
Nylect Technology Limited	4	\$9,465,990	\$618,006	\$36,000	(\$2,206,398)	-
Hong Lai Huat Group Limited	2	\$17,850,604	\$836,525	\$54,000	(\$3,980,565)	-
Chew Eu Hock Holdings Ltd	5	(\$2,954,892)	\$1,018,823	\$45,000	(\$26,540,501)	-
LKN-Primefield Limited	3	\$6,298,000	\$1,283,000	\$91,000	(\$28,518,000)	-
L & M Group Investments Limited	2	(\$8,778,000)	\$1,419,000	\$135,000	(\$71,962,000)	-
Hua Kok International Ltd	5	\$17,998,568	\$2,702,935	\$65,000	(\$12,118,970)	-
<b>Median (SF &lt; 20m)</b>	<b>3</b>	<b>\$8,578,495</b>	<b>\$598,378</b>	<b>\$77,500</b>	<b>(\$7,315,230)</b>	<b>41.36%</b>
Chevalier Singapore Holdings Limited	2	\$66,964,000	\$339,420	\$94,580	\$8,398,000	4.04%
Leong Hin Holdings Limited	4	\$27,018,015	\$496,500	\$100,000	(\$4,826,883)	-
Wee Poh Holdings Limited	4	\$20,416,000	\$519,690	\$119,867	(\$10,110,000)	-
Progen Holdings Ltd	3	\$42,295,106	\$538,244	\$80,000	\$851,564	63.21%
King Wan Corporation Limited	3	\$26,268,000	\$556,524	\$135,000	\$4,308,000	12.92%
BRC Asia Limited	2	\$28,502,503	\$716,539		\$3,439,789	20.83%
Yongnam Holdings Limited	4	\$33,370,000	\$766,980	\$65,000	\$2,484,000	30.88%
CSC Holdings Limited	3	\$30,484,007	\$830,342	\$55,000	(\$10,630,807)	-
Permasteelisa Pacific Holdings Ltd	6	\$70,931,000	\$993,000		\$5,969,000	16.64%
Lian Beng Group Ltd	5	\$41,442,739	\$1,134,781	\$405,000	\$913,150	124.27%
Tat Hong Holdings Ltd	2	\$98,948,000	\$1,152,000	\$258,000	(\$1,338,000)	-
United Fiber System Limited	2	\$64,522,000	\$1,500,000	\$258,000	(\$6,969,000)	-
Koh Brothers Group Limited	5	\$85,722,000	\$1,678,500	\$67,500	(\$1,998,000)	-
Sim Lian Group Limited	7	\$50,260,000	\$1,685,000	\$70,000	\$8,780,000	19.19%
Hor Kew Corporation Limited	3	\$49,847,000	\$1,691,000	\$28,000	\$1,540,000	109.81%
Chip Eng Seng Corporation Ltd	5	\$52,699,000	\$1,733,000		\$5,314,000	32.61%
<b>Median (20m &lt; SF &lt; 100m)</b>	<b>4</b>	<b>\$46,071,053</b>	<b>\$911,671</b>	<b>\$94,580</b>	<b>\$1,226,575</b>	<b>25.85%</b>
Jurong Cement Limited	2	\$109,074,000	\$373,776	\$246,500	(\$5,420,000)	-
Lee Kim Tah Holdings Limited	3	\$177,934,000	\$614,400	\$154,333	\$8,750,000	7.02%
Econ International Limited	3	\$118,041,000	\$704,000	\$55,000	(\$20,106,000)	-
Hong Leong Asia Ltd	2	\$180,100,000	\$1,200,000	\$230,000	(\$2,096,000)	-
Low Keng Huat (Singapore) Limited	4	\$117,977,000	\$1,558,076	\$60,000	\$4,688,000	33.24%
<b>Median (100m &lt; SF &lt; 200m)</b>	<b>3</b>	<b>\$118,041,000</b>	<b>\$704,000</b>	<b>\$154,333</b>	<b>(\$2,096,000)</b>	<b>20.13%</b>
Hwa Hong Corporation Limited	3	\$436,668,000	\$1,313,173	\$120,000	\$16,329,000	8.04%
SsangYong Cement (Singapore) Limited	2	\$220,924,000	\$1,746,000	\$94,000	\$3,626,000	48.15%
Lum Chang Holdings Limited	3	\$284,085,000	\$2,389,500	\$116,500	\$1,025,000	233.12%
<b>Median (200m &lt; SF &lt; 1000m)</b>	<b>3</b>	<b>\$284,085,000</b>	<b>\$1,746,000</b>	<b>\$116,500</b>	<b>\$3,626,000</b>	<b>48.15%</b>
<b>ELECTRONICS COMPONENT TRADING</b>						
New Wave Technologies Ltd	3	\$15,895,657	\$401,779	\$60,000	\$107,015	375.44%
ITE Electric Company Limited	2	\$12,690,275	\$412,374	\$54,000	(\$225,187,000)	-
Nucleus Electronics Ltd	2	\$18,134,640	\$465,287	\$90,000	\$201,417	231.01%
Unidux Electronics Limited	2	\$13,970,198	\$533,238	\$85,000	\$1,631,837	32.68%
Enzer Corporation Limited	2	\$18,933,373	\$580,237	\$65,000	\$305,592	189.87%
Innovalues Precision Limited	2	\$15,341,000	\$731,000	\$105,000	\$4,505,000	16.23%
<b>Median (SF &lt; 20m)</b>	<b>2</b>	<b>\$15,618,329</b>	<b>\$499,263</b>	<b>\$75,000</b>	<b>\$253,505</b>	<b>189.87%</b>

Company	No. of EDs	Shareholders' Funds	Remuneration	Fees	Profit Before Tax	Rem/PBT
Allcom Technologies Limited	5	\$41,787,640	\$505,209	\$34,924	\$3,152,850	16.02%
Serial System Ltd	3	\$91,771,659	\$593,797	\$125,000	\$771,320	76.98%
Flextech Holdings Limited	3	\$26,980,000	\$680,000	\$99,000	(\$32,142,000)	-
Ultron Technologies Limited	4	\$50,016,959	\$843,812	\$60,000	(\$18,396,795)	-
Jadason Enterprises Ltd	2	\$30,725,000	\$1,091,000	\$60,000	(\$3,923,000)	-
Autron Corporation Limited	4	\$49,220,000	\$1,469,794	\$321,068	(\$16,241,000)	-
TT International Limited	2	\$88,204,000	\$1,727,000	\$75,000	\$12,729,000	13.57%
Achieva Limited	6	\$58,275,000	\$3,472,000		\$5,908,000	58.77%
<b>Median (20m &lt; SF &lt; 100m)</b>	<b>4</b>	<b>\$49,618,480</b>	<b>\$967,406</b>	<b>\$75,000</b>	<b>(\$1,575,840)</b>	<b>37.40%</b>
Digiland International Limited	2	\$112,850,518	\$442,914	\$280,000	\$7,466,309	5.93%
<b>ELECTRONICS MANUFACTURING</b>						
Vikay Industrial Limited	2	(\$3,520,000)	\$0		\$80,091,000	-
CAM International Holdings Ltd	2	(\$17,881,000)	\$309,000		(\$2,683,000)	-
Startech Electronics Ltd	2	\$13,093,994	\$409,950	\$60,000	\$946,684	43.30%
Tri-M Technologies (S) Limited	3	\$15,144,000	\$578,000	\$70,000	(\$735,000)	-
Santak Holdings Limited	4	\$14,399,276	\$800,720	\$138,000	\$1,996,458	40.11%
Asian Micro Holdings Limited	3	\$7,849,677	\$930,604	\$134,000	(\$4,701,456)	-
Giken Sakata (S) Limited	5	\$12,170,000	\$1,540,000	\$168,000	(\$6,617,000)	-
<b>Median (SF &lt; 20m)</b>	<b>3</b>	<b>\$12,170,000</b>	<b>\$578,000</b>	<b>\$134,000</b>	<b>(\$735,000)</b>	<b>41.71%</b>
ASTI Holdings Limited	2	\$61,056,000	\$212,000	\$96,000	(\$13,010,000)	-
Powermatic Data Systems Limited	2	\$40,941,000	\$276,000	\$42,000	(\$4,082,000)	-
PCA Technology Limited	3	\$33,517,951	\$526,957	\$66,000	\$3,134,071	16.81%
Pentex-Schweizer Circuits Limited	1	\$70,430,103	\$545,498	\$156,000	\$5,556,766	9.82%
Eltech Electronics Limited	1	\$76,828,000	\$555,000	\$168,000	\$15,584,000	3.56%
Jurong Technologies Industrial Corporation Ltd	2	\$64,512,000	\$623,000	\$80,000	\$7,627,000	8.17%
Sunright Limited	2	\$58,607,000	\$630,000	\$69,000	(\$19,674,000)	-
Armstrong Industrial Corporation Limited	3	\$37,637,701	\$657,628	\$68,059	(\$1,714,190)	-
Eastgate Technology Ltd	3	\$53,083,000	\$701,000	\$141,000	(\$5,382,000)	-
AEM-Evertech Holdings Ltd	2	\$49,753,000	\$779,000		(\$4,269,000)	-
Aztech Systems Limited	2	\$64,011,000	\$792,000	\$200,000	(\$18,696,000)	-
Jade Technologies Singapore Ltd	1	\$20,444,000	\$823,000	\$90,000	(\$17,024,000)	-
Miyoshi Precision Limited	3	\$32,207,000	\$834,000	\$61,000	\$3,211,000	25.97%
Manufacturing Integration Technology Ltd	2	\$42,223,875	\$898,162	\$109,400	\$11,627,313	7.72%
PNE Industries Ltd	2	\$81,691,000	\$961,000	\$21,000	(\$2,720,000)	-
Advanced System Automation Limited	2	\$77,571,260	\$1,021,836		(\$22,543,264)	-
Circuits Plus Holdings Ltd	4	\$22,758,038	\$1,048,999		(\$6,513,013)	-
Flairis Technology Corporation	3	\$30,157,000	\$1,074,000	\$55,000	(\$17,877,000)	-
Brilliant Manufacturing Ltd	3	\$97,308,000	\$1,522,000	\$60,000	\$2,767,000	55.01%
Norelco Centreline Holdings Ltd	5	\$23,343,000	\$1,735,000	\$70,000	\$9,781,000	17.74%
PCI Limited	2	\$58,133,000	\$1,907,000		\$6,616,000	28.82%
<b>Median (20m &lt; SF &lt; 100m)</b>	<b>2</b>	<b>\$53,083,000</b>	<b>\$792,000</b>	<b>\$70,000</b>	<b>(\$2,720,000)</b>	<b>16.81%</b>
Beyonics Technology Limited	2	\$125,076,000	\$996,000	\$144,000	\$10,896,000	9.14%
Magnecomp International Ltd	1	\$117,327,000	\$1,079,000	\$120,000	(\$6,452,000)	-
MMI Holdings Limited	2	\$123,135,000	\$1,086,000	\$276,000	\$11,580,000	9.38%
Gul Technologies Singapore Ltd	3	\$115,906,000	\$1,522,393	\$62,000	(\$35,561,000)	-

Company	No. of EDs	Shareholders' Funds	Remuneration	Fees	Profit Before Tax	Rem/PBT
IDT Holdings (Singapore) Limited	3	\$153,180,000	\$1,715,815	\$321,185	\$33,504,000	5.12%
GES International Limited	2	\$196,510,000	\$2,378,000	\$558,000	\$26,559,000	8.95%
Datapulse Technology Limited	5	\$100,434,000	\$2,954,821	\$120,000	\$25,350,000	11.66%
<b>Median (100m &lt; SF &lt; 200m)</b>	<b>2</b>	<b>\$123,135,000</b>	<b>\$1,522,393</b>	<b>\$144,000</b>	<b>\$11,580,000</b>	<b>9.14%</b>
Creative Technology Limited	1	\$750,395,040	\$438,960	\$120,360	(\$21,569,220)	-
ST Assembly Test Services Ltd	1	\$801,447,150	\$1,306,085	\$468,399	(\$253,361,340)	-
Elec & Eltek International Company Limited	6	\$411,000,000	\$1,655,000	\$191,000	\$51,000,000	3.25%
Venture Manufacturing (Singapore) Limited	3	\$662,400,000	\$11,638,000	\$62,000	\$143,700,000	8.10%
<b>Median (200m &lt; SF &lt; 1000m)</b>	<b>2</b>	<b>\$706,397,520</b>	<b>\$1,480,543</b>	<b>\$155,680</b>	<b>\$14,715,390</b>	<b>5.67%</b>
Chartered Semiconductor Manufacturing Ltd	1	\$2,801,258,640	\$7,124,250	\$768,180	(\$782,936,490)	-
<b>ENGINEERING</b>						
Oakwell Engineering Limited	2	\$6,983,000	\$460,000	\$184,000	\$1,871,000	24.59%
Enersave Holdings Limited	2	\$19,914,000	\$483,000	\$95,000	(\$3,549,000)	-
MAE Engineering Ltd	4	\$17,282,000	\$1,215,000	\$101,000	\$2,469,000	49.21%
<b>Median (SF &lt; 20m)</b>	<b>2</b>	<b>\$17,282,000</b>	<b>\$483,000</b>	<b>\$101,000</b>	<b>\$1,871,000</b>	<b>36.90%</b>
Asia Power Corporation Ltd	2	\$56,150,500	\$417,566	\$65,000	\$14,402,527	2.90%
Inter-Roller Engineering Limited	2	\$28,374,000	\$467,176	\$115,000	\$1,059,097	44.11%
Twinwood Engineering Limited	1	\$61,603,000	\$664,000	\$233,000	(\$12,066,000)	-
Strike Engineering Limited	6	\$50,180,280	\$679,920	\$50,000	\$304,119	223.57%
Hiap Seng Engineering Limited	2	\$42,771,485	\$950,242	\$165,000	\$1,569,574	60.54%
Kian Ann Engineering Ltd	3	\$80,447,000	\$1,202,000	\$70,000	\$4,664,000	25.77%
First Engineering Limited	3	\$42,643,000	\$1,210,000	\$272,000	\$11,046,000	10.95%
Excel Machine Tools Ltd	5	\$46,447,108	\$1,370,418	\$78,839	(\$23,987,965)	-
Seksun Corporation Limited	7	\$73,706,000	\$1,379,000	\$38,000	\$13,450,000	10.25%
Rotary Engineering Limited	4	\$94,820,000	\$2,480,000	\$140,000	\$9,847,000	25.19%
<b>Median (20m &lt; SF &lt; 100m)</b>	<b>3</b>	<b>\$53,165,390</b>	<b>\$1,076,121</b>	<b>\$96,920</b>	<b>\$3,116,787</b>	<b>25.48%</b>
Jurong Engineering Limited	1	\$116,601,503	\$130,000	\$235,000	(\$20,492,040)	-
Lindeteves-Jacoberg Limited	4	\$149,325,000	\$744,000	\$144,000	\$570,000	130.53%
Amtek Engineering Ltd	5	\$193,374,000	\$2,551,000	\$183,000	\$59,405,000	4.29%
<b>Median (100m &lt; SF &lt; 200m)</b>	<b>4</b>	<b>\$149,325,000</b>	<b>\$744,000</b>	<b>\$183,000</b>	<b>\$570,000</b>	<b>67.41%</b>
SIA Engineering Company Ltd	0	\$682,663,000		\$512,000	\$252,517,000	-
Ipco International Limited	2	\$258,103,000	\$512,000	\$139,000	(\$894,000)	-
United Engineers Limited	1	\$580,365,000	\$1,131,000	\$159,000	\$20,415,000	5.54%
Guthrie GTS Limited	5	\$357,162,000	\$1,549,000	\$217,000	\$6,491,000	23.86%
<b>Median (200m &lt; SF &lt; 1000m)</b>	<b>2</b>	<b>\$468,763,500</b>	<b>\$1,131,000</b>	<b>\$188,000</b>	<b>\$13,453,000</b>	<b>14.70%</b>
Singapore Technologies Engineering Ltd	2	\$1,287,199,000	\$5,090,588	\$416,583	\$404,325,000	1.26%
<b>FOOD &amp; BEVERAGE</b>						
Tung Lok Restaurants 2000 Ltd	2	\$5,343,000		\$24,000	(\$600,000)	-
Food Junction Holdings Limited	1	\$9,564,000	\$312,000	\$266,000	\$4,945,000	6.31%
Tastyfood Holdings Ltd	3	\$5,964,000	\$569,000	\$65,000	(\$5,831,000)	-
Inno-Pacific Holdings Limited	3	\$13,313,000	\$1,311,000	\$32,000	(\$11,709,000)	-

Company	No. of EDs	Shareholders' Funds	Remuneration	Fees	Profit Before Tax	Rem/PBT
Thai Village Holdings Ltd	4	\$14,153,457	\$1,576,136	\$225,000	\$2,980,142	52.89%
<b>Median (SF &lt; 20m)</b>	<b>3</b>	<b>\$9,564,000</b>	<b>\$940,000</b>	<b>\$65,000</b>	<b>(\$600,000)</b>	<b>29.60%</b>
ABR Holdings Limited	2	\$40,875,000	\$524,000		(\$6,083,000)	-
Eu Yan Sang International Ltd	2	\$53,161,000	\$605,000	\$76,000	\$7,514,000	8.05%
Pokka Corporation (Singapore) Limited	5	\$21,991,000	\$623,000	\$124,000	\$1,333,000	46.74%
Singapore Food Industries Limited	1	\$83,300,000	\$803,000	\$317,000	\$38,900,000	2.06%
Super Coffeemix Manufacturing Ltd	6	\$95,193,000	\$1,590,000	\$207,000	\$9,125,000	17.42%
Food Empire Holdings Ltd	3	\$37,920,260	\$2,239,984	\$108,000	\$16,077,457	13.93%
<b>Median (20m &lt; SF &lt; 100m)</b>	<b>3</b>	<b>\$47,018,000</b>	<b>\$713,000</b>	<b>\$124,000</b>	<b>\$8,319,500</b>	<b>13.93%</b>
FHTK Holdings Limited	3	\$102,330,000	\$1,552,000	\$231,000	\$90,480,000	1.72%
Auric Pacific Group Limited	4	\$233,570,000		\$262,000	(\$16,741,000)	-
Asia Pacific Breweries Limited	1	\$781,854,000	\$918,000	\$440,000	\$157,746,000	0.58%
Yeo Hiap Seng Limited	2	\$379,135,000	\$1,237,000	\$224,000	(\$960,000)	-
QAF Limited	3	\$204,225,000	\$1,261,000	\$114,000	\$30,701,000	4.11%
Prima Limited	6	\$278,250,000	\$1,328,000	\$183,000	\$23,172,000	5.73%
Cerebos Pacific Limited	2	\$391,468,000	\$2,310,000	\$348,000	\$64,520,000	3.58%
Want Want Holdings Ltd	2	\$695,144,000	\$3,277,000	\$55,000	\$180,008,000	1.82%
<b>Median (200m &lt; SF &lt; 1000m)</b>	<b>2</b>	<b>\$379,135,000</b>	<b>\$1,294,500</b>	<b>\$224,000</b>	<b>\$30,701,000</b>	<b>3.58%</b>
Fraser & Neave Limited	2	\$2,986,189,000	\$5,649,000	\$562,000	\$471,187,000	1.20%
<b>GENERAL MANUFACTURING</b>						
Berger International Limited	0	\$14,040,000		\$65,000	(\$7,012,000)	-
Cybermast Limited	2	\$6,881,873	\$120,601	\$57,198	(\$3,483,144)	-
Teamsphere Ltd	1	\$5,741,311	\$165,840	\$70,000	(\$4,186,247)	-
Inchem Holdings International Limited	3	\$14,628,785	\$209,914	\$50,000	\$250,528	83.79%
Baker Technology Limited	2	\$5,955,451	\$225,960		(\$1,595,658)	-
Oculus Limited	1	\$6,755,000	\$250,000		(\$3,167,000)	-
Pakara Technology Ltd	2	\$17,145,000	\$264,000	\$120,000	\$5,256,000	5.02%
Eastern Publishing Ltd	3	\$15,118,384	\$284,773	\$200,000	\$1,845,298	15.43%
Vicplas International Ltd	2	\$13,531,753	\$460,877	\$105,000	(\$2,435,661)	-
Falmac Limited	1	\$13,307,000	\$475,000	\$0	(\$5,549,000)	-
Wepco Limited	2	\$7,862,000	\$515,000	\$12,000	\$63,000	817.46%
Koda Ltd	4	\$12,358,000	\$614,000	\$51,000	\$3,994,000	15.37%
Asiamedic Limited	1	\$8,467,995	\$734,480		(\$3,203,331)	-
GRP Limited	3	\$15,670,874	\$800,297	\$52,000	\$1,122,996	71.26%
Vibropower Corporation Limited	3	\$10,322,000	\$801,000		\$1,658,000	48.31%
Seatown Corporation Ltd	5	\$15,190,000	\$1,204,000	\$30,000	(\$11,973,000)	-
Broadway Industrial Group Limited	2	\$15,451,000	\$1,241,000	\$198,000	\$960,000	129.27%
Goldtron Limited	3	\$9,238,000	\$1,267,000	\$70,000	(\$38,281,000)	-
<b>Median (SF &lt; 20m)</b>	<b>2</b>	<b>\$12,832,500</b>	<b>\$475,000</b>	<b>\$61,099</b>	<b>(\$2,015,660)</b>	<b>59.79%</b>
Tong Meng Industries Limited	3	\$20,774,020	\$54,000	\$49,000	\$1,428,372	3.78%
JK Yaming International Holdings Ltd	3	\$48,964,000	\$254,000	\$35,000	\$1,762,000	14.42%
Hiap Moh Corporation Limited	2	\$35,104,871	\$257,741	\$48,750	\$3,180,528	8.10%
Network Foods International Ltd	1	\$37,056,000	\$332,000	\$105,000	\$2,695,000	12.32%

Company	No. of EDs	Shareholders' Funds	Remuneration	Fees	Profit Before Tax	Rem/PBT
United Pulp & Paper Company Limited	1	\$72,696,000	\$348,000	\$250,000	\$2,907,000	11.97%
Mayfran International Ltd	4	\$43,365,929	\$358,527	\$108,000	\$792,000	45.27%
Rotol Singapore Ltd	1	\$28,135,000	\$381,000	\$60,000	(\$128,000)	-
Lion Asiapac Limited	1	\$93,837,000	\$383,500	\$110,500	\$712,000	53.86%
General Magnetics Limited	2	\$45,871,130	\$386,220	\$72,974	(\$4,942,273)	-
Metalock (Singapore) Limited	2	\$27,934,000	\$406,000	\$104,000	\$1,693,000	23.98%
ACE Dynamics Limited	3	\$35,725,000	\$434,000	\$128,000	\$1,005,000	43.18%
LHT Holdings Limited	4	\$24,258,000	\$442,000	\$109,000	(\$1,598,000)	-
Omni Mold Limited	1	\$20,200,000	\$494,259	\$266,000	\$5,100,000	9.69%
Superior Multi-Packaging Limited	1	\$69,505,591	\$522,427	\$93,187	\$1,189,091	43.93%
Fuji Offset Plates Manufacturing Limited	3	\$26,634,000	\$533,000	\$112,000	\$130,000	410.00%
NM Holdings Ltd	3	\$48,682,574	\$576,392	\$212,986	\$1,295,575	44.49%
Tai Sin Electric Cables Manufacturing Limited	3	\$33,145,865	\$632,666	\$65,000	\$2,111,639	29.96%
Sing Lun Holdings Limited	3	\$42,693,000	\$645,687	\$161,784	\$7,403,000	8.72%
Sunlight Group Holdings Limited	4	\$25,467,633	\$649,392	\$76,200	(\$1,324,507)	-
Total Automation Ltd	2	\$21,917,000	\$658,260	\$24,000	\$7,551,000	8.72%
Spindex Industries Limited	2	\$32,142,000	\$684,000	\$110,000	\$5,729,000	11.94%
Nam Lee Press Metal Ind Ltd	3	\$45,131,000	\$734,000	\$54,000	\$4,549,000	16.14%
KLW Holdings Limited	2	\$26,672,712	\$755,046	\$25,000	(\$6,604,619)	-
Meiban Group Limited	1	\$44,422,383	\$774,218	\$339,521	\$7,951,464	9.74%
ASJ Holdings Limited	1	\$52,940,000	\$823,000	\$104,000	\$9,222,000	8.92%
Compact Metal Industries Limited	2	\$41,114,656	\$840,348		(\$8,671,163)	-
Liang Huat Aluminium Limited	3	\$60,495,000	\$953,000	\$80,000	(\$15,447,000)	-
Avaplas Ltd	2	\$26,234,000	\$953,626	\$264,000	\$2,860,000	33.34%
SM Summit Holdings Limited	4	\$65,727,000	\$967,000	\$98,000	\$1,526,000	63.37%
Fisher Tech Ltd	2	\$46,555,000	\$1,009,000	\$184,000	\$4,416,000	22.85%
Multi-Chem Limited	2	\$42,283,000	\$1,195,000	\$50,000	\$2,290,000	52.18%
TTL Holdings Limited	7	\$25,025,217	\$1,593,220	\$50,400	\$311,028	512.24%
Unisteel Technology Limited	2	\$46,075,479	\$1,625,193	\$80,000	\$14,532,374	11.18%
Chuan Soon Huat Industrial Group Ltd	4	\$51,846,346	\$1,839,867		\$2,032,398	90.53%
SMB United Limited	5	\$90,357,000	\$1,972,000	\$210,000	\$6,323,000	31.19%
Chosen Holdings Limited	4	\$58,055,055	\$2,353,754	\$145,000	\$7,013,332	33.56%
HTL International Holdings Limited	4	\$77,167,000	\$2,395,000	\$64,000	\$14,261,000	16.79%
<b>Median (20m &lt; SF &lt; 100m)</b>	<b>2</b>	<b>\$42,693,000</b>	<b>\$649,392</b>	<b>\$104,000</b>	<b>\$2,032,398</b>	<b>23.41%</b>
ASA Group Holdings Ltd	5	\$130,269,108	\$93,355	\$255,168	\$15,054,873	0.62%
Haw Par Healthcare Limited	2	\$112,198,000	\$535,600	\$34,400	\$15,709,000	3.41%
Eastern Asia Technology Ltd	3	\$111,276,000	\$1,072,000	\$70,000	\$14,857,000	7.22%
Fu Yu Manufacturing Limited	5	\$175,272,879	\$1,678,066	\$132,000	\$6,174,577	27.18%
Huan Hsin Holdings Ltd	4	\$149,366,000	\$1,834,000	\$209,000	\$20,783,000	8.82%
Natsteel Broadway Limited	2	\$189,699,000	\$5,467,000	\$105,000	\$38,092,000	14.35%
<b>Median (100m &lt; SF &lt; 200m)</b>	<b>4</b>	<b>\$139,817,554</b>	<b>\$1,375,033</b>	<b>\$118,500</b>	<b>\$15,381,937</b>	<b>8.02%</b>
GP Industries Limited	5	\$329,500,000	\$374,000	\$115,000	\$25,100,000	1.49%
San Teh Limited	2	\$299,737,000	\$708,000	\$129,000	\$3,522,000	20.10%
Singapore Petroleum Company Limited	1	\$509,400,000	\$1,039,000	\$80,000	\$2,400,000	43.29%
Clipsal Industries (Holdings) Limited	4	\$242,965,000	\$1,570,000	\$105,000	\$16,582,000	9.47%
GP Batteries International Limited	6	\$292,072,000	\$2,216,000	\$120,000	\$19,182,000	11.55%
<b>Median (200m &lt; SF &lt; 1000m)</b>	<b>4</b>	<b>\$299,737,000</b>	<b>\$1,039,000</b>	<b>\$115,000</b>	<b>\$16,582,000</b>	<b>11.55%</b>
Golden Agri-Resources Ltd	1	\$1,221,524,790	\$574,478	\$94,582	(\$144,628,470)	-



Company	No. of EDs	Shareholders' Funds	Remuneration	Fees	Profit Before Tax	Rem/PBT
<b>HOTEL</b>						
Hind Hotels International Limited	0	\$37,218,000	\$0	\$30,000	(\$1,230,000)	-
Hotel Negara Limited	0	\$42,524,806	\$0	\$103,166	\$528,401	-
Sea View Hotel Limited	3	\$52,555,000	\$507,000		\$340,000	149.12%
<b>Median (20m &lt; SF &lt; 100m)</b>	<b>0</b>	<b>\$42,524,806</b>	<b>\$0</b>	<b>\$66,583</b>	<b>\$340,000</b>	<b>149.12%</b>
Hotel Royal Limited	1	\$129,018,509	\$142,333	\$38,981	\$2,292,342	6.21%
Amara Holdings Limited	3	\$158,948,000	\$544,000		(\$4,563,000)	-
Apollo Enterprises Limited	5	\$186,281,000	\$980,185	\$229,109	(\$4,012,000)	-
<b>Median (100m &lt; SF &lt; 200m)</b>	<b>3</b>	<b>\$158,948,000</b>	<b>\$544,000</b>	<b>\$134,045</b>	<b>(\$4,012,000)</b>	<b>6.21%</b>
Hotel Malaysia Limited	3	\$482,848,000	\$36,000	\$83,000	\$11,547,000	0.31%
Republic Hotels & Resorts Limited	2	\$603,798,000	\$199,000	\$225,000	\$26,611,000	0.75%
Hotel Plaza Limited	2	\$372,697,000	\$345,000	\$110,000	\$17,619,000	1.96%
Stamford Land Corporation Ltd	2	\$322,174,000	\$896,000	\$192,000	(\$23,450,000)	-
Hotel Properties Limited	2	\$905,611,000	\$1,168,000	\$240,000	\$62,415,000	1.87%
<b>Median (200m &lt; SF &lt; 1000m)</b>	<b>2</b>	<b>\$482,848,000</b>	<b>\$345,000</b>	<b>\$192,000</b>	<b>\$17,619,000</b>	<b>1.31%</b>
Goodwood Park Hotel Limited	5	\$1,182,248,000	\$856,000	\$408,000	\$48,877,000	1.75%
Overseas Union Enterprise Limited	1	\$1,359,306,000	\$975,000		\$595,932,000	0.16%
Raffles Holdings Limited	1	\$1,917,300,000	\$1,111,000	\$263,000	\$230,700,000	0.48%
Shangri-La Asia Limited	5	\$5,098,904,400	\$7,326,030	\$316,830	\$174,160,920	4.21%
<b>Median (SF &gt; 1000m)</b>	<b>3</b>	<b>\$1,638,303,000</b>	<b>\$1,043,000</b>	<b>\$316,830</b>	<b>\$202,430,460</b>	<b>1.12%</b>
<b>MARINE &amp; SHIPPING</b>						
See Hup Seng Limited	3	\$11,068,000	\$542,000	\$20,000	(\$5,169,000)	-
GB Holdings Limited	1	\$65,872,000	\$519,577	\$79,000	\$9,117,000	5.70%
Links Island Holdings Limited	3	\$33,972,306	\$929,788	\$81,000	\$3,982,482	23.35%
Penguin Boat International Limited	4	\$62,555,000	\$1,254,000	\$75,000	\$5,260,000	23.84%
<b>Median (20m &lt; SF &lt; 100m)</b>	<b>3</b>	<b>\$62,555,000</b>	<b>\$929,788</b>	<b>\$79,000</b>	<b>\$5,260,000</b>	<b>23.35%</b>
Cosco Investments (Singapore) Limited	3	\$177,256,171	\$238,198	\$289,000	\$16,692,683	1.43%
Singapore Shipping Corporation Limited	3	\$144,594,000	\$762,000	\$202,000	\$17,805,000	4.28%
Jaya Holdings Limited	3	\$162,801,000	\$1,803,000	\$210,000	\$27,426,000	6.57%
Samudera Shipping Line Ltd	8	\$185,542,725	\$2,035,140	\$70,000	\$7,452,443	27.31%
Labroy Marine Limited	3	\$151,768,273	\$2,497,660	\$80,000	\$28,546,861	8.75%
<b>Median (100m &lt; SF &lt; 200m)</b>	<b>3</b>	<b>\$162,801,000</b>	<b>\$1,803,000</b>	<b>\$202,000</b>	<b>\$17,805,000</b>	<b>6.57%</b>
SembCorp Marine Ltd	2	\$922,888,000	\$1,453,000	\$332,000	\$103,392,000	1.41%
Pan-United Corporation Limited	2	\$294,373,000	\$1,888,000	\$351,000	\$25,387,000	7.44%
Chuan Hup Holdings Limited	7	\$400,608,000	\$7,927,000	\$358,000	\$59,356,000	13.36%
<b>Median (200m &lt; SF &lt; 1000m)</b>	<b>2</b>	<b>\$400,608,000</b>	<b>\$1,888,000</b>	<b>\$351,000</b>	<b>\$59,356,000</b>	<b>7.44%</b>
<b>MULTI-INDUSTRY</b>						
Tuan Sing Holdings Limited	5	\$310,544,000	\$1,851,800	\$171,200	(\$79,457,000)	-
NatSteel Limited	1	\$922,004,000	\$2,331,000	\$405,000	(\$118,082,000)	-

Company	No. of EDs	Shareholders' Funds	Remuneration	Fees	Profit Before Tax	Rem/PBT
United Industrial Corporation Limited	1	\$1,955,000,000	\$607,000	\$463,000	\$54,000,000	1.12%
SembCorp Industries Ltd	1	\$1,031,505,000	\$2,067,830	\$625,500	\$340,277,000	0.61%
Asia Food & Properties Limited	4	\$2,386,029,000	\$3,221,000		(\$466,125,000)	-
Keppel Corporation Limited	3	\$2,658,000,000	\$6,380,000	\$149,000	\$665,000,000	0.96%
<b>Median (SF &gt; 1000m)</b>	<b>2</b>	<b>\$2,170,514,500</b>	<b>\$2,644,415</b>	<b>\$463,000</b>	<b>\$197,138,500</b>	<b>0.96%</b>
<b>OTHER FINANCIAL SERVICES</b>						
British & Malayan Trustees Limited	0	\$15,522,843		\$84,363	\$915,311	-
Asean Fund Limited	0	\$28,110,000		\$63,000	(\$9,349,000)	-
Asean Supreme Fund Ltd	0	\$26,699,000		\$85,000	(\$5,672,000)	-
Alexandra Holdings Limited	3	\$37,693,272	\$71,918	\$103,540	\$5,732,001	1.25%
United Overseas Insurance Limited	3	\$94,882,000	\$291,000	\$90,000	\$12,722,000	2.29%
International Factors (Singapore) Limited	2	\$80,203,000	\$438,029	\$205,677	\$4,950,000	8.85%
<b>Median (20m &lt; SF &lt; 100m)</b>	<b>2</b>	<b>\$37,693,272</b>	<b>\$291,000</b>	<b>\$90,000</b>	<b>\$4,950,000</b>	<b>2.29%</b>
Overseas Union Securities Limited	0	\$100,451,000		\$60,000	\$15,550,000	-
Singapura Finance Ltd	2	\$117,493,000	\$610,000	\$98,000	\$5,145,000	11.86%
Sing Investments & Finance Limited	4	\$105,315,000	\$1,265,000	\$101,000	\$7,072,000	17.89%
Singapore Reinsurance Corporation Limited	2	\$137,519,000	\$1,785,000	\$647,000	\$9,579,000	18.63%
<b>Median (100m &lt; SF &lt; 200m)</b>	<b>2</b>	<b>\$111,404,000</b>	<b>\$1,265,000</b>	<b>\$99,500</b>	<b>\$8,325,500</b>	<b>17.89%</b>
United International Securities Limited	2	\$211,012,000		\$63,000	\$5,791,000	-
Overseas Union Trust Limited	1	\$306,083,000	\$838,000	\$248,000	\$20,918,000	4.01%
K1 Ventures Limited	1	\$392,704,000	\$1,490,000	\$174,000	(\$78,419,000)	-
Singapore Exchange Limited	2	\$836,573,000	\$3,532,000	\$286,000	\$77,097,000	4.58%
<b>Median (200m &lt; SF &lt; 1000m)</b>	<b>2</b>	<b>\$349,393,500</b>	<b>\$1,490,000</b>	<b>\$211,000</b>	<b>\$13,354,500</b>	<b>4.29%</b>
Great Eastern Holdings Limited	2	\$1,531,200,000	\$1,054,000	\$446,000	\$276,900,000	0.38%
Hong Leong Singapore Finance Limited	2	\$1,084,240,000	\$1,094,000	\$231,000	\$93,502,000	1.17%
<b>PRINTING</b>						
HBM Print Limited	2	\$10,768,000	\$88,000	\$43,000	(\$9,603,000)	-
Panpac Media.com Limited	3	\$8,772,128	\$438,130	\$75,000	\$196,495	222.97%
Xpress Holdings Ltd	4	\$10,764,848	\$677,490	\$120,000	\$11,598,255	5.84%
Craft Print International Limited	2	\$16,144,000	\$975,000	\$38,000	(\$4,882,000)	-
<b>Median (SF &lt; 20m)</b>	<b>3</b>	<b>\$10,766,424</b>	<b>\$557,810</b>	<b>\$59,000</b>	<b>(\$2,342,753)</b>	<b>114.41%</b>
Mentor Media Ltd	2	\$35,508,000	\$686,000	\$144,000	\$8,564,000	8.01%
Nippecraft Limited	3	\$45,140,000	\$917,000		\$694,000	132.13%
International Press Softcom Limited	4	\$70,049,211	\$1,835,104	\$160,000	\$2,530,065	72.53%
TeckWah Industrial Corporation Limited	3	\$66,106,000	\$2,263,000	\$85,000	\$11,991,000	18.87%
<b>Median (20m &lt; SF &lt; 100m)</b>	<b>3</b>	<b>\$55,623,000</b>	<b>\$1,376,052</b>	<b>\$144,000</b>	<b>\$5,547,033</b>	<b>45.70%</b>
SNP Corporation Limited	1	\$105,320,000	\$571,297	\$205,264	\$6,753,000	8.46%
Times Publishing Group	1	\$564,256,000	\$978,500	\$190,500	\$48,583,000	2.01%

Company	No. of EDs	Shareholders' Funds	Remuneration	Fees	Profit Before Tax	Rem/PBT
Singapore Press Holdings Limited	2	\$2,241,538,000	\$3,500,000	\$637,000	\$357,474,000	0.98%
<b>PROPERTIES</b>						
China Merchants Holdings (Pacific) Limited	2	\$85,498,000	\$340,000	\$102,000	\$1,068,000	31.84%
Bukit Sembawang Estates Limited	0	\$167,970,000		\$218,000	\$9,930,000	-
Dragon Land Ltd	4	\$122,464,000	\$1,021,000	\$105,000	(\$26,327,000)	-
Chemical Industries (Far East) Limited	3	\$120,826,506	\$1,195,193	\$205,000	(\$11,137,238)	-
Target Realty Limited	2	\$101,271,000	\$1,340,000	\$382,000	\$3,983,000	33.64%
L.C. Development Limited	2	\$187,291,000	\$1,544,780	\$162,960	(\$2,747,000)	-
SC Global Developments Ltd	5	\$102,450,985	\$1,621,082	\$150,000	(\$1,691,734)	-
<b>Median (100m &lt; SF &lt; 200m)</b>	<b>3</b>	<b>\$121,645,253</b>	<b>\$1,340,000</b>	<b>\$183,980</b>	<b>(\$2,219,367)</b>	<b>33.64%</b>
Orchard Parade Holdings Limited	4	\$465,006,000	\$549,000	\$299,000	(\$26,554,000)	-
Bonvests Holdings Limited	2	\$344,693,000	\$611,040	\$217,000	\$4,765,000	12.82%
MCL Land Limited	1	\$820,004,000	\$645,000	\$140,000	(\$8,117,000)	-
First Capital Corporation Limited	1	\$749,767,000	\$1,174,000	\$212,000	(\$171,616,000)	-
Ho Bee Investment Ltd	3	\$258,748,000	\$2,424,000	\$50,000	\$55,936,000	4.33%
Wing Tai Holdings Limited	5	\$934,273,000	\$3,083,000	\$77,000	(\$60,126,000)	-
Hong Fok Corporation Limited	5	\$649,032,371	\$4,858,294	\$78,750	(\$4,397,117)	-
<b>Median (200m &lt; SF &lt; 1000m)</b>	<b>3</b>	<b>\$649,032,371</b>	<b>\$1,174,000</b>	<b>\$140,000</b>	<b>(\$8,117,000)</b>	<b>8.58%</b>
Singapore Land Limited	1	\$2,643,751,000	\$292,000	\$205,000	\$118,817,000	0.25%
The Ascott Group Limited	1	\$1,176,486,000	\$787,647	\$342,210	\$58,419,000	1.35%
United Overseas Land Limited	1	\$1,749,012,000	\$854,000	\$190,000	\$103,191,000	0.83%
Keppel Land Ltd	1	\$1,617,408,000	\$1,029,000	\$147,000	(\$371,514,000)	-
The Straits Trading Company Limited	1	\$1,021,218,000	\$1,048,000		\$49,760,000	2.11%
Marco Polo Developments Limited	2	\$1,026,081,000	\$1,258,000	\$64,000	\$261,242,000	0.48%
Centrepoint Properties Limited	1	\$1,681,097,000	\$1,387,000		\$162,842,000	0.85%
CapitaLand Limited	1	\$6,000,097,000	\$1,520,000	\$1,078,000	(\$27,150,000)	-
Allgreen Properties Ltd	3	\$1,536,224,000	\$2,062,000		\$107,907,000	1.91%
City Developments Limited	2	\$3,969,000,000	\$5,449,000		\$139,000,000	3.92%
<b>Median (SF &gt; 1000m)</b>	<b>1</b>	<b>\$1,649,252,500</b>	<b>\$1,153,000</b>	<b>\$197,500</b>	<b>\$105,549,000</b>	<b>1.10%</b>
<b>RETAIL</b>						
eWorld of Sports.com Limited	2	\$11,456,983	\$324,000	\$55,000	(\$2,210,749)	-
Novena Holdings Ltd	1	\$15,358,528	\$357,212	\$30,000	\$642,262	55.62%
Noel Gifts International Limited	3	\$14,180,000	\$635,000	\$70,000	\$1,438,000	44.16%
Nobel Design Holdings Limited	3	\$14,266,765	\$676,412	\$40,000	(\$5,948,084)	-
<b>Median (SF &lt; 20m)</b>	<b>3</b>	<b>\$14,223,383</b>	<b>\$496,106</b>	<b>\$47,500</b>	<b>(\$784,244)</b>	<b>49.89%</b>
Aspial Corporation Limited	3	\$30,821,205	\$524,366	\$85,000	(\$2,654,000)	-
Transmarco Limited	3	\$39,005,000	\$544,000	\$44,000	\$2,685,000	20.26%
Transview Holdings Limited	3	\$21,053,978	\$566,700	\$85,000	\$2,992,215	18.94%
Casa Holdings Limited	2	\$47,406,000	\$680,600		\$1,360,000	50.04%
Eng Wah Organisation Limited	5	\$46,373,631	\$825,422	\$150,000	\$2,991,230	27.59%
Pertama Holdings Limited	3	\$70,630,000	\$1,044,000	\$59,000	\$3,455,000	30.22%

Company	No. of EDs	Shareholders' Funds	Remuneration	Fees	Profit Before Tax	Rem/PBT
SuperBowl Holdings Limited	4	\$76,147,585	\$1,097,717	\$308,000	\$1,926,822	56.97%
Heshe Holdings Limited	2	\$26,528,000	\$1,133,000	\$160,000	(\$15,828,000)	-
F.J. Benjamin Holdings Ltd	4	\$31,201,000	\$1,324,000	\$125,000	(\$38,601,000)	-
Royal Clicks Limited	3	\$87,152,000	\$1,400,000	\$260,000	\$7,636,000	18.33%
Ossia International Limited	3	\$47,957,000	\$1,820,000	\$83,000	\$2,208,000	82.43%
Sincere Watch Limited	3	\$37,692,000	\$2,504,000	\$60,000	\$19,342,000	12.95%
OSIM International Ltd	3	\$56,025,000	\$2,508,811	\$100,000	\$16,232,000	15.46%
<b>Median (20m &lt; SF &lt; 100m)</b>	<b>3</b>	<b>\$46,373,631</b>	<b>\$1,097,717</b>	<b>\$92,500</b>	<b>\$2,685,000</b>	<b>23.93%</b>
C.K. Tang Limited	2	\$147,744,000	\$959,000	\$109,000	(\$12,283,000)	-
Isetan (Singapore) Limited	4	\$193,033,000	\$1,006,000	\$60,000	\$6,334,000	15.88%
The Hour Glass Limited	2	\$118,810,000	\$1,541,000	\$140,000	\$9,782,000	15.75%
Courts (Singapore) Limited	4	\$175,133,000	\$1,571,000	\$80,000	\$13,091,000	12.00%
Popular Holdings Limited	5	\$105,488,000	\$2,035,000	\$144,000	\$16,640,000	12.23%
Provisions Suppliers Corporation Limited	4	\$129,302,788	\$2,931,764	\$277,975	\$9,669,082	30.32%
<b>Median (100m &lt; SF &lt; 200m)</b>	<b>4</b>	<b>\$138,523,394</b>	<b>\$1,556,000</b>	<b>\$124,500</b>	<b>\$9,725,541</b>	<b>15.75%</b>
Robinson & Company Limited	1	\$374,835,000	\$1,187,000	\$220,000	\$36,110,000	3.29%
MPH Limited	2	\$211,327,000	\$1,983,000	\$241,000	(\$31,602,000)	-
Metro Holdings Limited	2	\$557,840,000	\$3,234,000	\$250,000	\$34,575,000	9.35%
<b>Median (200m &lt; SF &lt; 1000m)</b>	<b>2</b>	<b>\$374,835,000</b>	<b>\$1,983,000</b>	<b>\$241,000</b>	<b>\$34,575,000</b>	<b>6.32%</b>
<b>SERVICES</b>						
Colex Holdings Limited	3	\$16,751,000	\$386,535	\$65,000	\$201,000	192.31%
Cathay Organisation Holdings Ltd	1	\$17,578,000	\$408,513	\$99,000	(\$2,977,000)	-
MediaStream Limited	2	\$6,534,262	\$438,472	\$15,000	(\$3,750,599)	-
TMC International Holdings Ltd	3	\$12,165,498	\$552,197	\$115,000	\$1,106,285	49.91%
Reed Group Holdings Ltd	1	\$11,938,000	\$568,000	\$105,000	(\$4,962,000)	-
TPA Strategic Holdings Ltd	3	\$17,471,998	\$596,440	\$80,000	\$1,490,151	40.03%
Qian Hu Corporation Ltd	3	\$17,172,040	\$633,228	\$20,000	\$4,372,813	14.48%
<b>Median (SF &lt; 20m)</b>	<b>3</b>	<b>\$16,751,000</b>	<b>\$552,197</b>	<b>\$80,000</b>	<b>\$201,000</b>	<b>44.97%</b>
Hyflux Ltd	3	\$31,366,640		\$132,000	\$9,447,199	-
Ezyhealth Asia Pacific Ltd	1	\$29,156,000	\$214,000	\$69,000	(\$3,935,000)	-
Vicom Ltd	2	\$40,613,000	\$482,415	\$105,450	\$6,945,000	6.95%
Zagro Asia Limited	2	\$42,221,000	\$532,000		\$4,148,000	12.83%
Health Management International Ltd	3	\$20,278,794	\$811,064	\$45,000	\$1,329,456	61.01%
Hersing Corporation Ltd	2	\$29,291,000	\$859,440	\$60,000	(\$517,000)	-
Boustead Singapore Limited	3	\$45,147,000	\$867,000	\$150,000	(\$869,000)	-
Raffles Medical Group Ltd	1	\$89,743,000	\$992,000	\$85,000	(\$7,185,000)	-
Ellipsiz Ltd	2	\$54,203,000	\$1,020,000	\$169,000	(\$23,103,000)	-
Informatics Holdings Limited	3	\$77,694,017	\$1,294,408	\$156,221	\$19,776,096	6.55%
Boardroom Limited	3	\$23,752,863	\$1,354,935	\$125,000	\$6,297,962	21.51%
<b>Median (20m &lt; SF &lt; 100m)</b>	<b>2</b>	<b>\$40,613,000</b>	<b>\$863,220</b>	<b>\$115,225</b>	<b>\$1,329,456</b>	<b>12.83%</b>
Singapore Airport Terminal Services Ltd	0	\$930,300,000		\$266,000	\$287,500,000	-
Parkway Holdings Limited	2	\$411,107,000	\$1,412,000	\$403,000	\$27,645,000	5.11%
<b>STOCKBROKING</b>						
Kim Eng Ong Asia Holdings Ltd	2	\$553,425,231	\$2,577,622	\$105,000	\$21,786,202	11.83%

Company	No. of EDs	Shareholders' Funds	Remuneration	Fees	Profit Before Tax	Rem/PBT
UOB-KayHian Holdings Limited	2	\$543,589,859	\$2,961,893	\$25,000	\$23,188,735	12.77%
G K Goh Holdings Limited	5	\$345,762,000	\$3,537,000	\$60,000	\$3,687,000	95.93%
<b>Median (200m &lt; SF &lt; 1000m)</b>	<b>2</b>	<b>\$543,589,859</b>	<b>\$2,961,893</b>	<b>\$60,000</b>	<b>\$21,786,202</b>	<b>12.77%</b>
<b>TELECOMMUNICATION &amp; INFORMATION TECHNOLOGY</b>						
Cyber Village Holdings Ltd	2	\$7,104,994	\$61,470	\$28,356	\$10,824	567.90%
Wizoffice.com Ltd	3	\$2,562,808	\$373,468		(\$13,295,175)	-
ei-Nets Ltd	2	\$1,446,000	\$418,000	\$99,000	(\$4,092,000)	-
CSE System & Engineering Ltd	2	\$9,219,000	\$501,000	\$249,000	\$5,339,000	9.38%
Addvalue Technologies Ltd	3	\$14,811,000	\$560,172	\$115,000	(\$3,930,000)	-
Teledata (Singapore) Limited	2	\$2,469,000	\$715,000	\$110,000	(\$16,635,000)	-
Asiatravel.com Holdings Ltd	3	\$6,638,000	\$730,000	\$54,000	\$1,725,000	42.32%
<b>Median (SF &lt; 20m)</b>	<b>2</b>	<b>\$6,638,000</b>	<b>\$501,000</b>	<b>\$104,500</b>	<b>(\$3,930,000)</b>	<b>42.32%</b>
Trek 2000 International Ltd	4	\$34,564,156	\$311,895	\$0	\$7,912,404	3.94%
Mediarling.com Ltd	2	\$63,069,524	\$322,987	\$140,000	(\$34,556,124)	-
EasyCall International Limited	2	\$22,221,000	\$423,000		(\$4,469,000)	-
PKTech International Ltd	3	\$26,390,174	\$456,316	\$91,500	\$1,966,376	23.21%
Internet Technology Group Limited	2	\$58,708,241	\$457,680		\$1,365,108	33.53%
Adroit Innovations Limited	2	\$30,632,000	\$521,768	\$126,000	(\$15,723,000)	-
Nera Telecommunications Ltd	1	\$56,636,737	\$575,726	\$105,000	\$18,858,054	3.05%
Stratech Systems Limited	3	\$47,067,855	\$600,528	\$180,000	(\$12,791,267)	-
iSoftel Ltd	4	\$30,710,468	\$607,840	\$160,000	(\$29,144,321)	-
Horizon Education & Technologies Limited	3	\$36,928,000	\$1,168,000		(\$9,663,000)	-
Frontline Technologies Corporation Ltd	3	\$85,748,480	\$1,398,181	\$34,078	\$13,534,412	10.33%
Integra2000 Ltd	3	\$24,709,000	\$1,440,000	\$130,000	\$3,929,000	36.65%
<b>Median (20m &lt; SF &lt; 100m)</b>	<b>3</b>	<b>\$35,746,078</b>	<b>\$548,747</b>	<b>\$126,000</b>	<b>(\$1,551,946)</b>	<b>16.77%</b>
Singatronics Limited	2	\$118,666,000	\$580,280	\$101,880	(\$7,284,000)	-
Singapore Computer Systems Limited	1	\$147,430,000	\$753,209	\$206,301	\$22,610,000	3.33%
Keppel T & T Ltd	1	\$140,434,000	\$895,000	\$94,000	(\$169,831,000)	-
ECS Holdings Limited	6	\$116,160,115	\$1,255,943	\$75,000	\$20,601,972	6.10%
IPC Corporation Limited	6	\$142,528,000	\$1,308,000	\$323,000	\$5,185,000	25.23%
CSA Holdings Limited	2	\$137,916,000	\$1,375,133	\$123,867	\$34,659,000	3.97%
<b>Median (100m &lt; SF &lt; 200m)</b>	<b>2</b>	<b>\$139,175,000</b>	<b>\$1,075,472</b>	<b>\$112,874</b>	<b>\$12,893,486</b>	<b>5.03%</b>
Datacraft Asia Pte Ltd	3	\$367,873,000	\$2,983,000	\$135,000	\$104,095,000	2.87%
Singapore Telecommunications Ltd	1	\$14,579,000,000	\$1,424,400	\$454,600	\$2,122,500,000	0.07%
<b>TRANSPORT / STORAGE</b>						
Freight Links Express Holdings Limited	2	\$15,945,000	\$989,000		(\$76,929,000)	-
CWT Distribution Limited	0	\$90,554,000		\$62,000	\$8,285,000	-
Sembawang Kimtrans Ltd	2	\$39,438,000	\$627,000	\$120,000	\$2,032,000	30.86%
Tiong Woon Corp Holding Ltd	3	\$36,091,424	\$722,032	\$80,000	\$5,345,308	13.51%
Air Ocean Group Limited	3	\$31,921,898	\$838,883	\$88,575	\$4,168,832	20.12%
Goodpack Limited	2	\$59,923,000	\$1,126,000		\$13,222,000	8.52%

Company	No. of EDs	Shareholders' Funds	Remuneration	Fees	Profit Before Tax	Rem/PBT
Poh Tiong Choon Logistics Limited	6	\$30,713,000	\$1,376,000	\$190,000	\$3,406,000	40.40%
Eng Kong Holdings Limited	3	\$36,611,000	\$1,616,000	\$147,000	\$7,744,000	20.87%
<b>Median (20m &lt; SF &lt; 100m)</b>	<b>3</b>	<b>\$36,611,000</b>	<b>\$982,442</b>	<b>\$104,288</b>	<b>\$5,345,308</b>	<b>20.50%</b>
Dovechem Terminals Holdings Limited	3	\$100,773,297	\$591,077	\$531,077	\$6,773,306	8.73%
SMRT Corporation Ltd	1	\$387,835,000	\$592,000	\$223,000	\$82,269,000	0.72%
SBS Transit Ltd	2	\$221,900,000	\$1,025,000	\$210,000	\$53,926,000	1.90%
SembCorp Logistics Ltd	1	\$281,035,000	\$1,202,236	\$349,917	\$135,986,000	0.88%
Comfort Group Limited	1	\$481,263,000	\$1,431,000	\$357,000	\$89,552,000	1.60%
Delgro Corporation Limited	2	\$618,432,000	\$2,595,000	\$311,000	\$106,413,000	2.44%
<b>Median (200m &lt; SF &lt; 1000m)</b>	<b>1</b>	<b>\$387,835,000</b>	<b>\$1,202,236</b>	<b>\$311,000</b>	<b>\$89,552,000</b>	<b>1.60%</b>
Singapore Airlines Limited	1	\$9,846,600,000	\$2,040,000	\$560,000	\$925,600,000	0.22%
Neptune Orient Lines Limited	2	\$1,591,716,750	\$4,898,023	\$588,977	(\$61,657,950)	-